

# Shell is strengthening its position as a leading energy company

- Aim to make **power** a significant business for the company
- Investing up to \$2 billion annually in New Energies business
- Executive compensation tied to GHG
   reduction from company operations

"The world must change the way it uses energy, and Shell must help to make this happen by providing solutions that can help our customers reduce their emissions."

- Ben van Beurden, Shell CEO

## Shell Energy Inside™ helps customers reduce costs, increase reliability of energy systems, and achieve sustainability goals



#### **Cost Reduction**

Shell Energy Inside™ unlocks

energy and operational

savings with limited investment

of time and capital

#### Reliability

Shell Energy Inside™ provides upgraded energy systems with **guaranteed**performance and maintenance
included at no additional cost

#### Sustainability

Shell Energy Inside™ helps customers **achieve sustainability goals**that are good for the planet and the

bottom line



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## Collect and analyze customer inputs to make informed, data-driven recommendations

- Predictive energy spend and savings calculator
- Utility bill intake and analysis
- Targeted on-site energy audits
- Submetering and HVAC performance reporting





- Start with light-touch, high-value solutions with immediate payback
- Develop replacement schedule based on age and performance of individual assets
- Evaluate additional energy solutions to meet specific customer needs

Example deployment plan:

#### Phase 1 (0-3 months)

- HVAC controls
- Main load metering
- Exterior LED lighting

### Phase 2 (3-6 months)

- Replacement of critical HVAC units
- Interior LED lighting

### Phase 3 (Ongoing)

- Replacement of HVAC units as they approach end-of-life
- Evaluation of solar, storage,
   EV charging, etc.



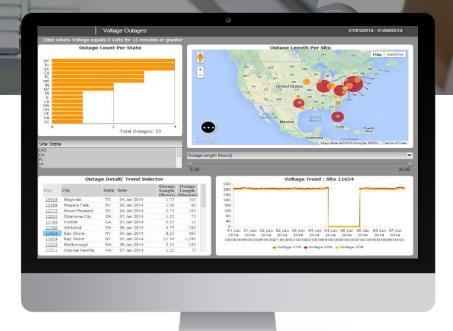
#### **\$0** upfront investment

**Fixed monthly payment** can be treated as operating expense (off balance sheet)

Preventative and reactive **maintenance included** at no additional cost

Guaranteed equipment performance for entire contract term

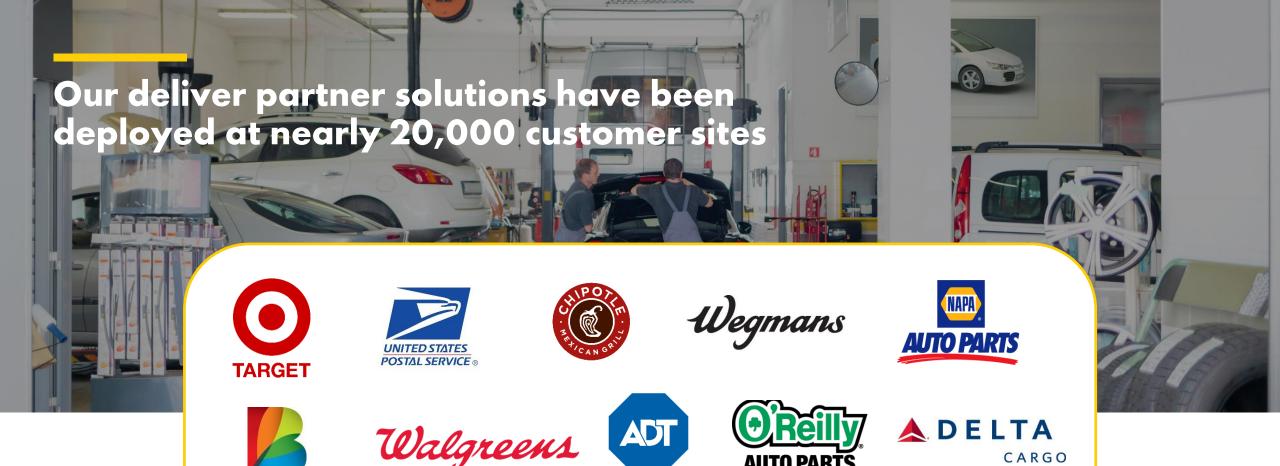
## Provide savings updates and ongoing recommendations to optimize site performance



- Monthly energy savings reporting
- Quarterly comprehensive account review
- System optimization through advanced analytics, reporting, and alarms
- 24/7 technical support

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